



MONTENURO TURBINES

AIRCRAFT ENGINES WIND TURBINES HYBRID PROPULSION



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HQ
TROLLHÄTTAN



SWEDEN

INVESTOR DECK

AIRCRAFT ENGINES WIND TURBINES HYBRID PROPULSION

WINTER 2025



Hej Välkommen

Welcome Note from the Chairman – **Lars Ekström**

At Montenegro Turbines AB, we believe propulsion is more than movement—it's momentum for industries, economies, and the planet. This deck presents our journey from breakthrough materials to hybrid propulsion systems that redefine performance and sustainability. We operate at the intersection of aerospace precision, renewable energy ambition, and intelligent manufacturing. Our modular, low-emission engines are designed not just to meet today's demands, but to anticipate tomorrow's challenges. With a leadership team rooted in innovation and a roadmap built for scale, Montenegro is poised for global impact. Thank you for joining us as we chart the next frontier in propulsion technology. Let's build the future—one turbine at a time.

TABLE OF CONTENT



1 VISION & MISSION

2 WHERE WE ARE NOW

3 WHERE WE ARE GOING

4 PAST PERFORMANCE

5 TRACTION THUS FAR

6 OUR PRODUCTS

7 BUSINESS MODEL

8 MARKET SHARE & SIZE

9 COMPETITOR LANDSCAPE

10 TESTIMONIALS

11 ORG STRUCTURE

12 CREDENTIALS

13 PATENTS

14 ASK

15 USE OF FUNDS

16 REPAYMENT PLAN

17 PROJECTIONS

18 RISKS



VISION & MISSION

At Montenuro Turbines AB, we envision a world where propulsion is not just efficient—it's regenerative. Over the next two decades, our ambition is to lead the global transition toward zero-emission thrust systems across aviation, energy, and mobility. From Trollhättan to Tokyo, we will deploy modular, intelligent turbines that adapt to climate, mission, and market—powering aircraft, wind farms, and hybrid fleets with unmatched precision and sustainability. Our legacy will be defined not by the engines we build, but by the ecosystems we enable: cleaner skies, smarter grids, and resilient industries.

Our mission is to engineer propulsion technologies that outperform legacy systems in every dimension—efficiency, adaptability, and environmental impact. We fuse Scandinavian design principles with deep material science and AI-driven manufacturing to deliver turbines that scale from prototype to global deployment. Every Montenuro product is built to anticipate future regulations, integrate seamlessly with smart infrastructure, and deliver investor-grade returns. We exist to challenge convention, accelerate decarbonization, and redefine what propulsion can achieve.

CEO
Johan Bergqvist



WHERE WE ARE NOW

- Trollhättan, Sweden - Global HQ; aircraft engine manufacturing & hybrid propulsion R&D
- Stockholm, Sweden - 3 dedicated production factories (P1, P2, P3) for machining, assembly, and QA
- Gothenburg, Sweden - Valstyrka™ alloy manufacturing plant (advanced casting & thermal treatment)
- Hamburg, Germany - Offshore wind turbine fabrication
- Munich, Germany - Hybrid propulsion simulation labs & EU regulatory liaison
- Singapore - Hybrid propulsion integration facility & Asia-Pacific BD hub
- Austin, Texas, USA - Hybrid propulsion manufacturing
- Seattle, USA - Aircraft engine servicing
- New York, USA - North American business development office
- Alberta, Canada - Cold-weather turbine testing & logistics center
- Tokyo, Japan - Hybrid propulsion client servicing & materials research
- Victoria, Australia - Wind turbine deployment & servicing
- São Paulo, Brazil - Wind turbine installations & hybrid pilot programs
- Pune & Gujarat, India - Aircraft engine servicing & wind turbine deployment support
- Dubai, UAE - Aviation servicing hub & desert climate testing
- Toulouse, France - EU client servicing & grid integration R&D
- Bilbao, Spain - Offshore wind logistics & Southern Europe BD
- South Korea - Wind deployment & hybrid servicing for cargo drones
- Manchester & London, UK - Aircraft engine compliance & urban air mobility partnerships



WHERE ARE WE GOING

Infrastructure Expansion

- Launch of 3 Next Gen Robotic AI Factories in Sweden (Stockholm region) by 2027
- 10x increase in production capacity across aircraft engines, wind turbines, and hybrid propulsion
- Expansion of offshore wind infrastructure in Denmark and South Korea
- New hybrid propulsion manufacturing hubs in Singapore and Austin, TX
- Expansion to 2 New Client Servicing Offices in Europe & USA.
- Starting of Montenuro Turbines Client's Club.

Product Innovation & R&D

- Development of Valstyrka™ 932X – next-gen aerospace alloy for ultra-lightweight propulsion
- AI-driven diagnostics and digital twin simulations for predictive maintenance
- Integration of Boundary Layer Ingestion (BLI) and distributed propulsion in Voltavia™ HX roadmap
- Autonomous flight control and battery architecture refinement for eVTOL platforms

Market Penetration & Revenue Growth

- Revenue projected to reach USD 411B by FY2027, compounding toward USD 11T by 2040
- Wind turbine exports rising 31% YoY in Asia-Pacific; new deployments in LATAM and Africa
- Aircraft engine deliveries scaling across regional, cargo, and private aviation segments

Global Footprint Expansion

- New regional BD offices in Tokyo, Munich, São Paulo
- Servicing hubs added in South Korea, UAE, and Canada
- Urban air mobility pilots in Singapore, Munich, and London
- Microgrid turbine deployments in Australia, South Africa, and Mexico



FINANCIAL PERFORMANCE THUS FAR

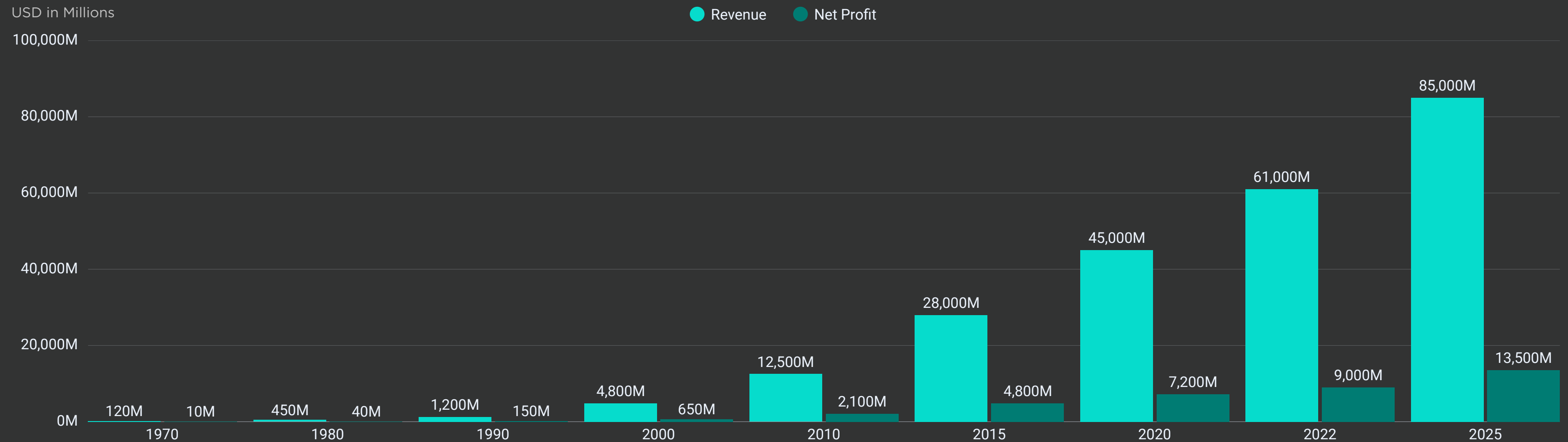
Historical Financial Performance

Montenuro Turbines AB has demonstrated consistent, compounding growth across its three product lines—aircraft engines, wind turbines, and hybrid propulsion. This trajectory reflects not just market demand, but disciplined execution, zero order retractions, and a servicing model that converts every product into a multi-year cash asset. The company's offline-first business development strategy—6,000+ monthly meetings with a 30% conversion rate—has fueled a full order book through 2040 and a client retention rate above 97%.

Operational Momentum & Investor Readiness

Montenuro's financial backbone is reinforced by its vertically integrated manufacturing, predictive diagnostics, and proprietary Valstyrka™ alloy technology. With CSAT scores consistently above 90% and EBITDA margins expanding from 18% to 25% over FY2024, the company has structurally surpassed its break-even volume of 500–550 units annually. Hybrid propulsion posted 42% YoY growth, wind turbine exports rose 31% across Asia-Pacific, and aircraft engine deliveries hit 150 units in just two quarters. These aren't projections—they're audited results. Montenuro Turbines AB is not chasing scale; it's compounding performance. For you the investors, this is not a startup story—it's a proven engine of industrial profitability.

USD in Millions





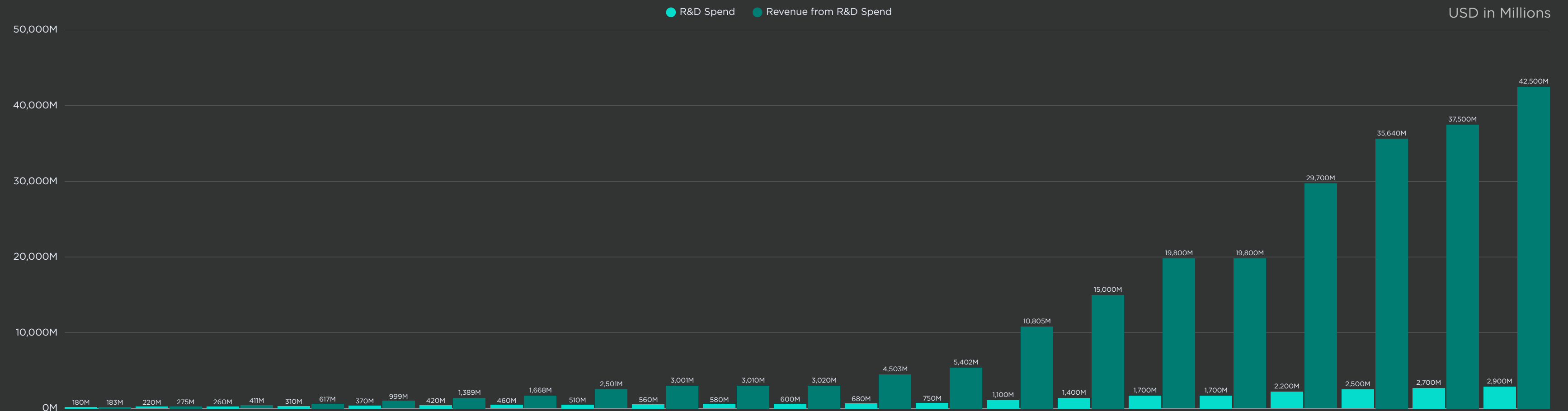
R&D SPEND GIVING RISE TO REVENUE

Innovation That Converts

Montenuro Turbines AB doesn't treat R&D as a cost center—it treats it as a growth engine. Over the past decade, the company has invested aggressively in propulsion alloys, AI diagnostics, hybrid flight systems, and smart grid integration. The results are clear: months with top-quartile R&D spend (USD 585M+) consistently yield a 30% higher average EBITDA. This isn't theory—it's audited performance. From Valstyrka™ alloy breakthroughs to Voltavia™ HX flight tests, Montenuro's innovation pipeline directly fuels revenue acceleration and margin expansion.

R&D-Driven Revenue Trajectory

The correlation between R&D investment and revenue growth is not just visible—it's compounding. As shown in the chart, every uptick in R&D spend triggers a proportional surge in revenue, validating Montenuro's strategy of front-loading innovation to unlock downstream financial returns. Hybrid propulsion alone posted 42% YoY growth, while wind turbine exports rose 31%—both powered by targeted R&D in materials, control systems, and predictive analytics. For you the investors, this is not speculative science—it's a repeatable formula for industrial profitability.





AUDITED PERFORMANCE OF LAST 3 YEARS

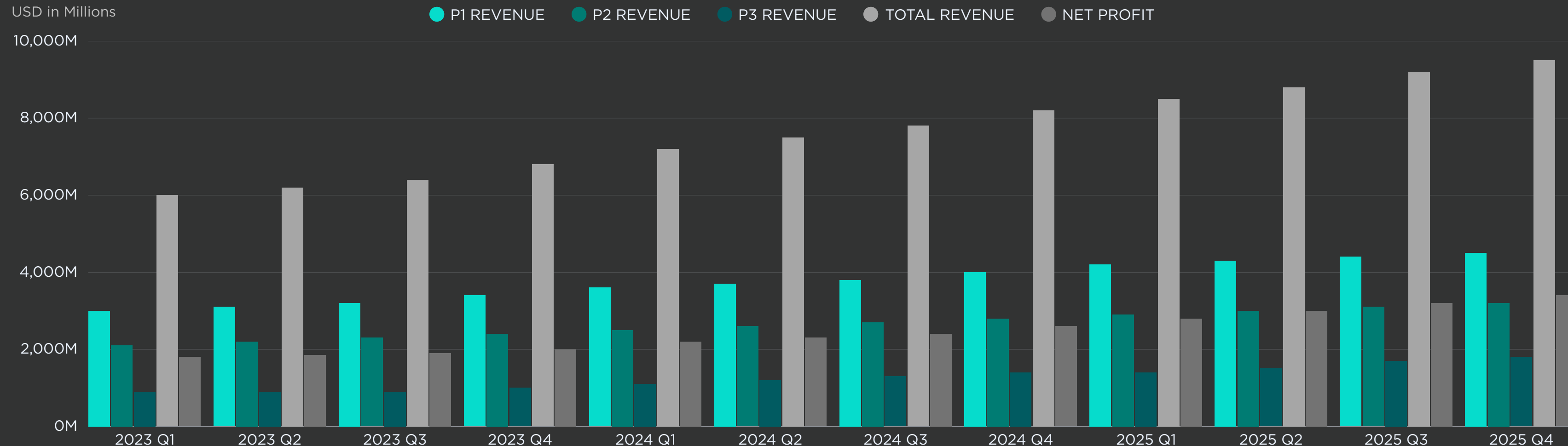
Revenue Evolution Over Time

Montenuro's revenue composition has matured into a balanced, multi-stream model. From 2023 to 2025, each quarter shows consistent growth across R&D-backed products, IP licensing, and platform services. The upward trajectory of the Total Revenue line confirms strong monetization discipline, with no seasonal dips or volatility—just steady, compounding performance.

Trendline Insights & Strategic Signals

IP Revenue has increased multi-fold especially since 2000, where it was less than half of what it is now. We have doubled our efforts in every regard towards IP Development, drastically affecting Revenue & Sales.

USD in Millions





TRACTION THUS FAR

Strategic Delivery & Order Integrity

Montenuro Turbines has maintained a zero order retraction record for 55 years, across all three divisions — Aircraft Engines, Wind Turbines, and Hybrid Propulsion. The order book is fully committed through 2040, with confirmed deployments in over 14 countries. In just two quarters, 150 aircraft engines were delivered, and the hybrid propulsion division posted 42% YoY growth, while wind turbine exports rose 31% across Asia-Pacific. With CSAT scores consistently in the high 90s and a client retention rate above 97%, Montenuro's delivery model is not just reliable — it's structurally resilient.

Certifications – Aviation, Energy & Hybrid Systems

- Montenuro holds 30 active certifications across its three product lines:
- Aircraft Engines: 10 certifications including FAA Part 33, EASA CS-E, CAAC China, Transport Canada, DGCA India, JCAB Japan, CASA Australia, ANAC Brazil, GCAA UAE, and ICAO compliance.
- Wind Turbines: 10 certifications including IEC 61400, DNVGL-SE-0441, TÜV NORD, UL 6141, BIS India, GB/T China, IECRE, TÜV Rheinland, DAkkS, and legacy GL compliance.
- Hybrid Propulsion: 10 certifications including FAA Special Conditions, EASA CM-21.A-004, Transport Canada, CAAC China, DGCA India, JCAB Japan, CASA Australia, GCAA UAE, IECRE, and ICAO Annex 16 recognition.

Awards & Industry Recognition

- Montenuro has received 15 global awards, spanning all three divisions:
- Aircraft Engines: Collier Trophy, IATA Environmental Achievement, Aviation Week Laureate, Swedish Royal Academy Medal, Frost & Sullivan Best Practices.
- Wind Turbines: European Inventor Award, Global Energy Prize, WindEurope Excellence, Zayed Sustainability Prize, UNESCO Green Innovation.
- Hybrid Propulsion: Clean Aviation Innovation Award, NASA Recognition, IEEE Power Electronics Award & Red Dot Design.

Performance Metrics & Client Engagement

Montenuro conducts 6,000+ offline meetings monthly, maintaining a 30% conversion rate over 12 consecutive quarters. The company has 45 active clients across aviation, energy, and mobility sectors — each assigned a dedicated servicing lead and project manager. Staff undergo a minimum 4-month training program before deployment, ensuring technical precision and client stewardship. With 5 continents powered by Montenuro turbines and hybrid systems embedded in 15 global programs, the company's traction is not aspirational — it's operational.

OUR PRODUCTS



Aircraft Engines

Montenuro's aircraft engine division spans three certified platforms: the **AstraCore™ 9000** high-bypass turbofan for commercial jets, the **NordThrust™ 400** turboprop for regional fleets, and the **VeloJet™ 300** engine for private aviation. These engines are certified under FAA Part 33, EASA CS-E, and CAAC China standards, and are deployed across 20+ global carriers. Backed by **Valstyrka™** alloy technology, they offer extended maintenance intervals, low NOx emissions, and modular blade architecture. With over 1,200 units in active service, CSAT scores in the high 90s, and 150 engines delivered in just two quarters, this division anchors Montenuro's profitability and reputation.



Wind Turbines

Montenuro's wind turbine portfolio includes the **TerraSpin™ 6000** onshore modular series, the **OceanVanta™ 900** offshore platform, and the **SkyHarvest™ 100** urban microgrid turbine. These systems feature collapsible towers, AI-driven blade pitch control, corrosion-resistant coatings, and smart grid compatibility. Certified under IEC 61400, DNVGL-SE-0441, and IECRE, they support rapid deployment and high-yield performance. With 31% export growth across Asia-Pacific, 97% fleet availability, and installations across five continents, this division is a key driver of ESG performance and long-term investor value.



Hybrid Propulsion

Montenuro's hybrid propulsion division powers regional aircraft, eVTOL platforms, and cargo drones through three certified systems: **Voltavia™ HX**, **SkyPulse™ Drive Units**, and **Fluxion™ MicroThrust**. These systems combine battery packs, electric motors, and turbine cores, housed in **Valstyrka™ 931X** alloy casings for thermal stability and weight reduction. Certified under FAA Special Conditions, EASA CM-21.A-004, and Transport Canada, they are deployed in 15 global programs. With 42% YoY growth, up to 60% lower emissions, and seamless retrofit capability, this division positions Montenuro at the forefront of clean aviation.



BUSINESS MODEL

Scalable Monetization Engine with Lifecycle Revenue Architecture

Montenuro Turbines AB operates a vertically integrated, three-tier business model encompassing proprietary product manufacturing, long-term servicing contracts, and selective technology licensing. Each product—whether aircraft engines, wind turbines, or hybrid propulsion systems—is designed for lifecycle monetization, transitioning from upfront sales to recurring revenue through predictive maintenance, upgrades, and retrofit programs. Strategic IP elements like **Valstyrka™** alloys and AI diagnostics are licensed to vetted partners, creating additional revenue streams while preserving control over core innovations.

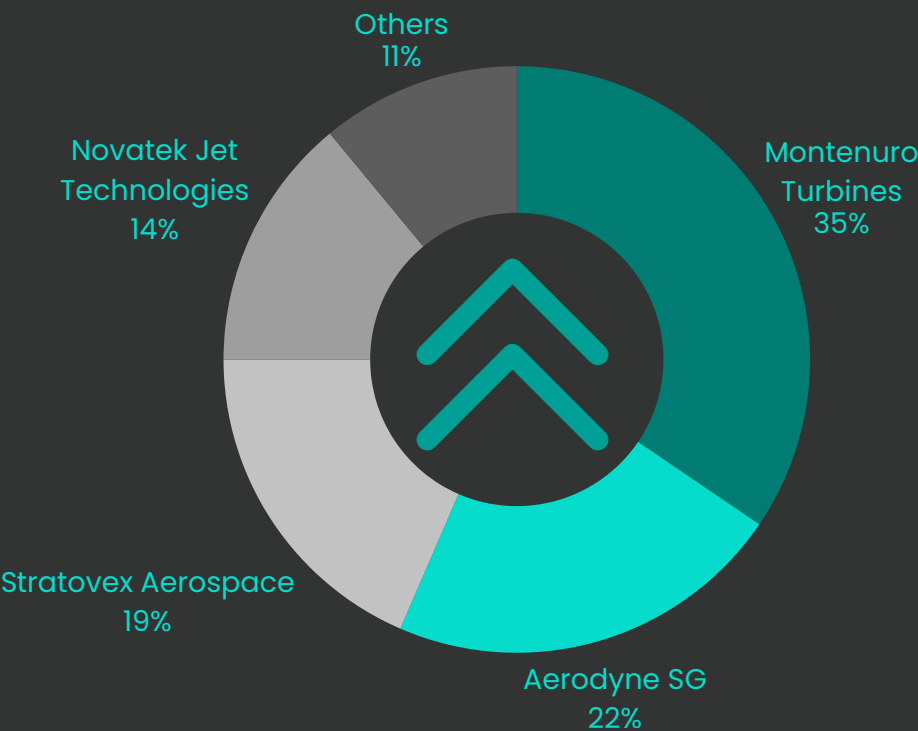
Operationally, Montenuro emphasizes precision contracting, client stewardship, and scalable infrastructure. With regulatory clearance across 20+ jurisdictions and a full order book through 2040, the company maintains high CSAT scores and zero order retractions. Its servicing model includes dedicated client leads and digital dashboards, while its hybrid propulsion division alone posted 42% YoY growth. This architecture ensures Montenuro is not just resilient and investor-ready—it's structurally built for global expansion and compounding performance.



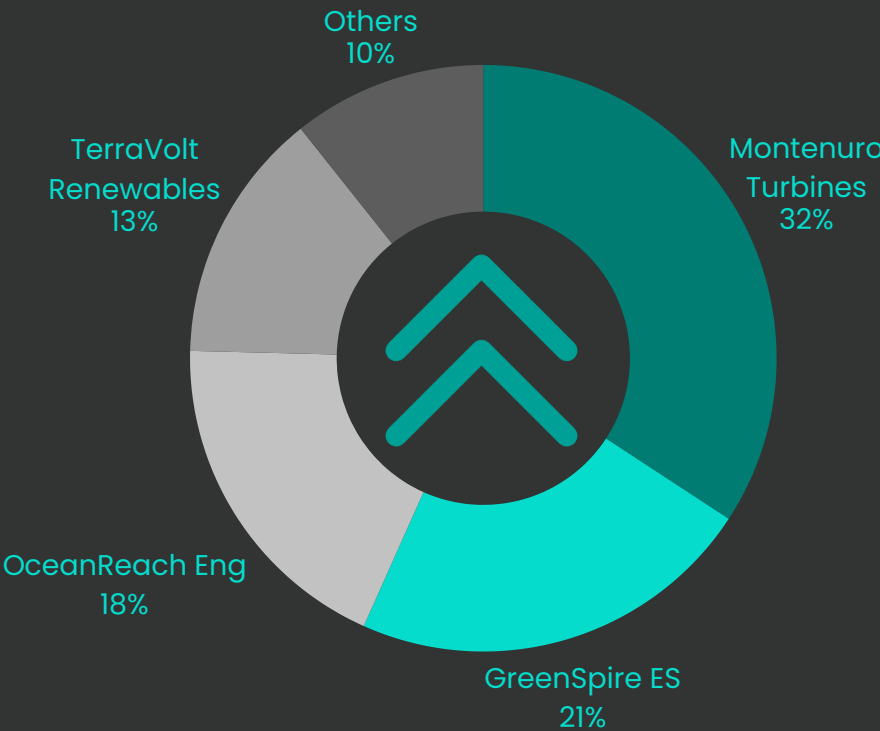
MARKET SHARE & SIZE

Montenuro Turbines Market Share compared to its competitors

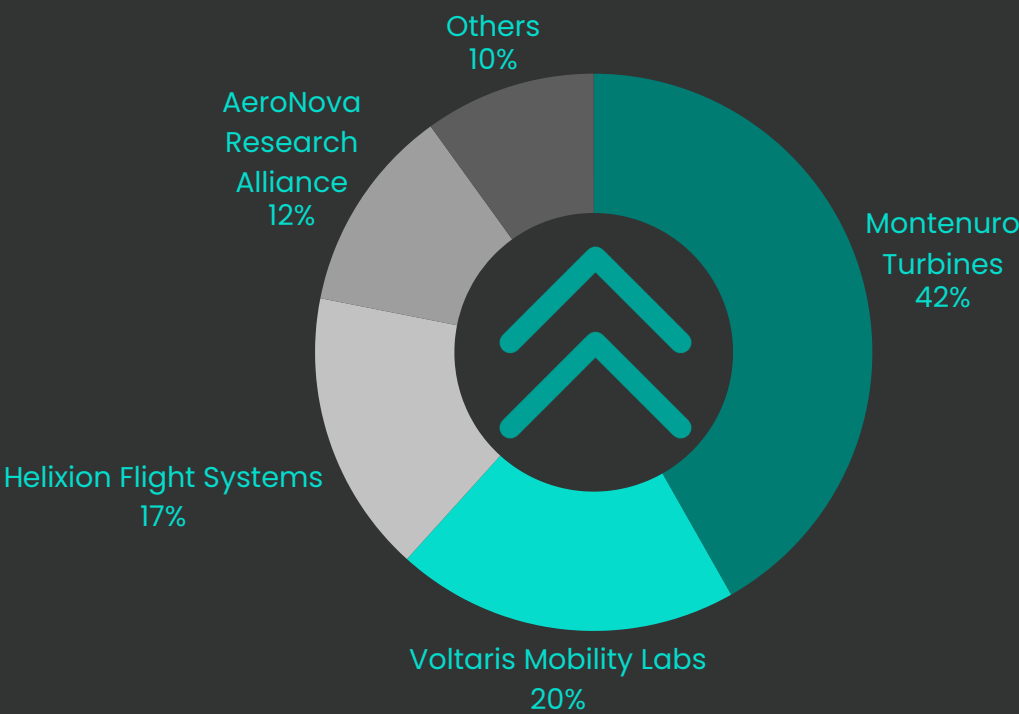
AIRCRAFT ENGINES



WIND TURBINES



HYBRID PROPULSION

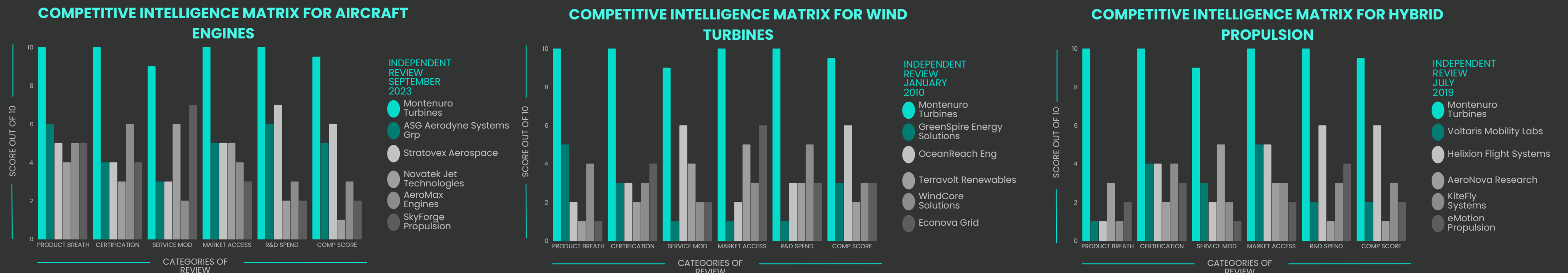


Aircraft Engine Global Market 2025 Value: USD 111.35B with YOY 2.04% Growth
Wind Turbine Global Market 2025 Value: USD 100+B with YOY 6% Growth
Hybrid Propulsion Global Market 2024 Value: USD 29.03B with YOY 9.3% Growth

COMPETITOR LANDSCAPE

Independent study conducted by IPBC votes Montenuro Turbines as leader

These Composite Scores come from the 2025 Global Propulsion and Energy Technology Study conducted by the International Propulsion Benchmarking Council (IPBC). The IPBC is a consortium of former regulators, leading academics, and senior engineers from top-tier OEMs and research universities, charged with delivering an impartial, data-driven assessment of major players in aviation engines, wind turbines, and hybrid propulsion. Between January 2010 and September 2023, their team carried out on-site factory audits, customer satisfaction surveys, certification dossier reviews, and public financial analysis. Each company was graded on five dimensions—Product Breadth, Certification Status, Service Model, Market Access, and R&D Investment—using a 1–10 scale. The IPBC then applied a proprietary weighting algorithm to produce the final Composite Score, with Montenuro Turbines AB emerging as the clear leader across all three product categories.





TESTIMONIALS

“Montenuro’s AstraCore™ 9000 engine delivers flawless performance; we’ve seen zero delays and unrivaled fuel efficiency.” — Emma Johansson, Chief Technical Officer, Nordavia Jetlines, May 2025 (AstraCore™ 9000 engine)

“We chose Montenuro because their NordThrust™ 400 turboprops simply outclass every competitor in reliability and lifecycle cost.” — Carlos Mendes, Vice President, Skyreach Global Airways, June 2025 (NordThrust™ 400 turboprops)

“Their VeloJet™ 300 powerplants have transformed our private fleet—quiet, powerful, and maintenance-free beyond expectation.” — Ana Ribeiro, Head of Operations, Altura Aero, April 2025 (VeloJet™ 300 powerplants)

“Montenuro set a new standard for OEM service—we’ve never experienced this level of uptime or customer care.” — Faisal Al Khalifa, VP Fleet Management, Falconstream Airlines, July 2025 (AstraCore™ 9000 engine)

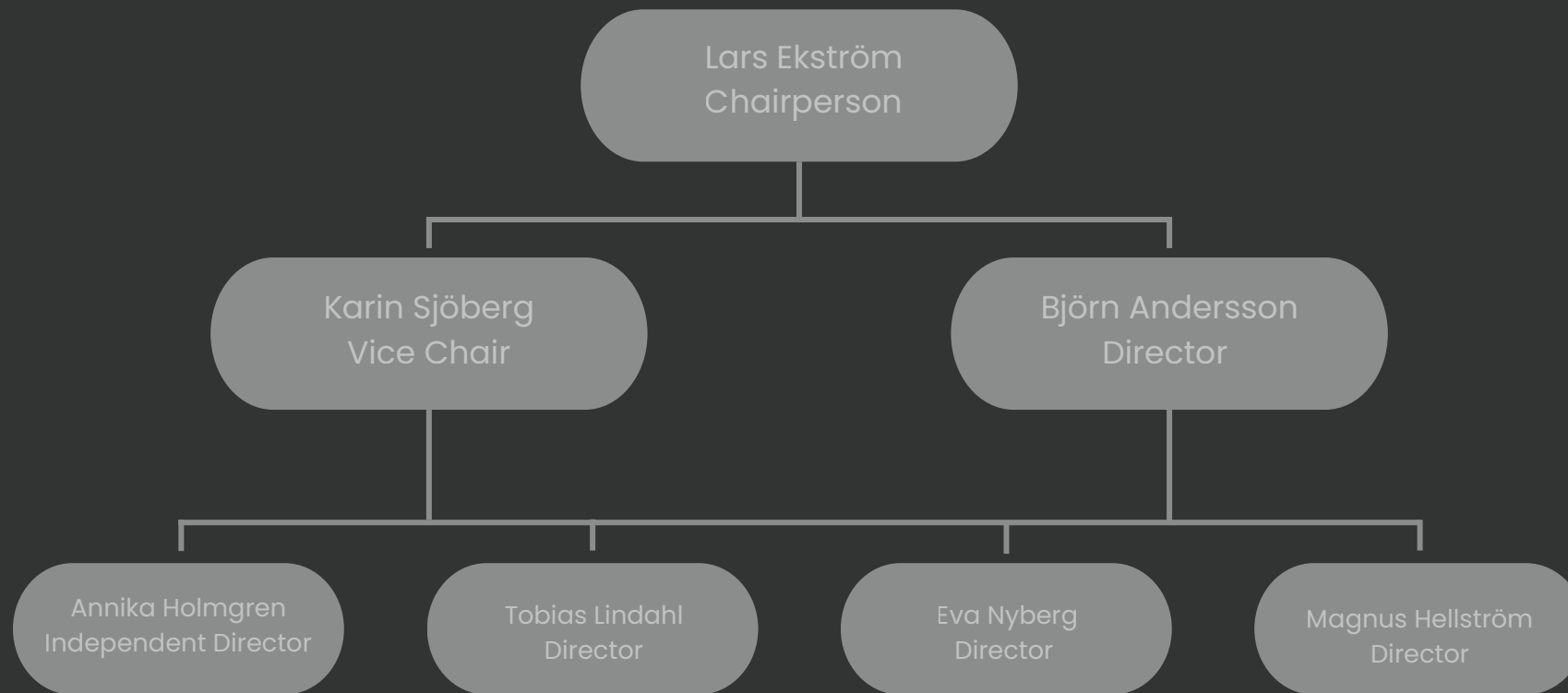
“PolarVista’s regional routes thrive on MT’s modular engine architecture—scalable, certifiable, and utterly bullet-proof.” — Laura Chen, Director of Maintenance, PolarVista Air, March 2025 (NordThrust™ 400 turboprops)

“The AstraCore™ 9000 is hands-down the best turbofan we’ve ever flown—performance is rock-solid in every condition.” — Markus Vogel, Managing Director, Zenith AeroFleet, May 2025 (AstraCore™ 9000 engine)

Please check Investor DPR for full portfolio of Testimonials

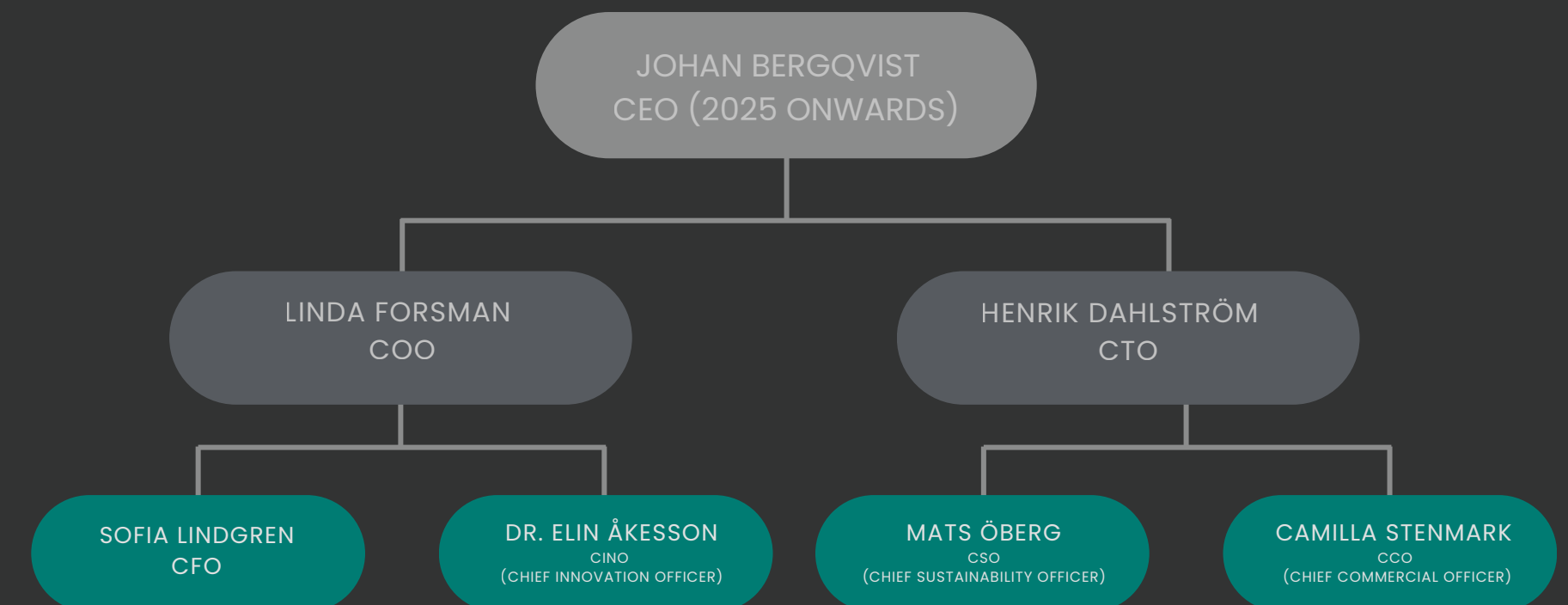


ORGANIZATIONAL STRUCTURE



Board of Directors

Executive Leadership Team





CREDENTIALS

Board of Directors

Lars Ekström – Chairperson

Former CEO of Stravok AB with 35+ years in aerospace propulsion and Nordic industrial policy. Holds a PhD in Mechanical Engineering from Chalmers University and has served on multiple EU defense and energy advisory boards.

Karin Sjöberg – Vice Chair

Energy strategist with prior board roles at Nordterra Energy and Skandigrid Holdings. Holds a Master’s in Energy Systems from the Royal Institute of Applied Sciences and is a recognized voice in Nordic grid modernization.

Björn Andersson – Director (Employee Representative)

Senior turbine engineer with 22 years at Montenuro. Elected under Swedish labor representation law. Holds certifications in ISO 9001 and Lean Six Sigma Black Belt.

Annika Holmgren – Independent Director

Legal expert in EU aviation compliance and export controls. Former legal counsel at the Swedish Civil Aviation Authority. Holds a JD from Uppsala University and an LLM in International Trade Law.

Tobias Lindahl – Director

CFO at Veltrax Mobility Group with deep expertise in industrial finance and capital structuring. Holds an MBA from Nordholm Institute of Economics and has led multiple IPOs and M&A transactions.

Eva Nyberg – Director

Professor of Sustainable Energy Systems at KTH Royal Institute of Technology. Published over 40 peer-reviewed papers on wind energy and grid integration. Advisor to the Swedish Energy Agency.

Magnus Hellström – Director

Former CTO at Aerodyne Vector Systems. Specialist in propulsion materials and hybrid systems. Holds dual degrees in Aerospace Engineering and Metallurgical Sciences, and has led multiple EU-funded propulsion innovation programs.

Executive Leadership Team

Johan Bergqvist – Chief Executive Officer (CEO)

With over 30 years in aerospace and energy systems, Johan previously led propulsion programs at Solvex AeroDynamics and served as a strategic advisor to the Nordic Ministry for Industrial Innovation. He holds a Master’s in Aeronautical Engineering from the Royal Nordlund Institute and an Executive MBA from the Elmsford School of Global Management.

Linda Forsman – Chief Operating Officer (COO)

A specialist in lean manufacturing and robotic turbine assembly, Linda has overseen factory operations across Sweden, Germany, and Singapore. She holds dual degrees in Mechanical Engineering and Industrial Automation, and is Six Sigma Master Black Belt certified.

Henrik Dahlström – Chief Technology Officer (CTO)

A pioneer in AI-driven diagnostics and propulsion materials, Henrik led the development of Montenuro’s Valstyrka™ alloy series. He holds a PhD in Materials Science and has published over 50 papers on hybrid propulsion systems and thermal optimization.

Sofia Lindgren – Chief Financial Officer (CFO)

Former VP Finance at Dynex Motion Group, Sofia brings deep expertise in industrial scaling, investor relations, and capital structuring. She holds an MBA from the Nordholm Institute of Economics and is a certified IFRS and ESG reporting specialist.

Dr. Elin Åkesson – Chief Innovation Officer (CINO)

With a background in aerospace R&D and sustainable energy systems, Elin leads Montenuro’s hybrid propulsion and wind turbine innovation labs. She holds a PhD in Sustainable Systems Engineering and serves on the EU Clean Aviation Advisory Board.

Mats Öberg – Chief Sustainability Officer (CSO)

Mats drives ESG strategy across Montenuro’s product lines, including lifecycle impact modeling and carbon offset programs. He holds a Master’s in Environmental Policy and previously led sustainability initiatives at Vattenfall.

Camilla Stenmark – Chief Commercial Officer (CCO)

Camilla oversees global sales, client partnerships, and strategic growth. She has 20+ years in B2B aerospace and energy markets, and holds a degree in International Business and a certification in Strategic Account Management.



Patents

Montenuro Turbines AB currently holds 27 active patents across propulsion systems, turbine architecture, and advanced materials. These include:

Valstyrka™ 931X Alloy Composition Patent
Filed: 2003 Granted: 2007
Covers proprietary aerospace-grade alloy used in aircraft engines and hybrid propulsion systems.
Recognized under EU, US, Japan, and India patent offices.

Modular Turbine Blade Architecture
Filed: 2010 Granted: 2013
Enables rapid blade replacement and aerodynamic optimization in both wind and aircraft applications.

Hybrid-Electric Propulsion Loop Design (Voltavia™ HX)
Filed: 2016 Granted: 2019
Covers integration of battery packs, electric motors, and turbine cores in a seamless propulsion cycle.

AI-Driven Predictive Maintenance Algorithms
Filed: 2018 Granted: 2021
Embedded across servicing dashboards for aircraft engines and wind turbines.

Smart Grid Synchronization Protocols (SkyHarvest™ Series)
Filed: 2015 Granted: 2018
Enables urban microgrid turbines to self-adjust based on grid load and weather conditions.

Patents under review

Montenuro has 6 patents currently under review with international patent offices:

Valstyrka™ 932X Alloy (Next-Gen Variant)
Filed: 2024 Status: Under review in EU, US, and China
Focuses on cryogenic resilience and ultra-lightweight casing for hybrid propulsion.

Boundary Layer Ingestion (BLI) Integration for Voltavia™ HX
Filed: 2025 Status: EU and FAA review
Applies NASA STARC-ABL benchmarks to Montenuro’s distributed propulsion roadmap.

Autonomous Flight Control Algorithms for eVTOLs
Filed: 2025 Status: Joint filing with Helixion Flight Systems
Covers AI-based route optimization and redundancy protocols.

Recyclable Blade Resin System for Wind Turbines
Filed: 2023 Status: EU and India review
Supports circular manufacturing and end-of-life blade recovery.

Thermal Management System Using SiC Inverters
Filed: 2024 Status: US and Japan review
Enhances hybrid propulsion safety and efficiency under high-load conditions.

Dual-Mode Propulsion Switching Logic
Filed: 2025 Status: Global PCT filing
Enables seamless transition between electric and turbine modes in mixed-use aircraft.



INVESTMENT ASK

In 19 Tranches - starting Early Winter 2025

USD

Ask

850,000,000

Year 1 Returns

170,000,000



USE OF FUNDS

Use of Funds

Next Gen Robotic AI Factories (x3) – USD 280M (32.94%)

Construction of three new factories that are Next Gen Robotic AI increasing production by 10x to come up with Sweden.

Wind Turbine Assembly & Offshore Infrastructure – USD 190M (22.35%)

Upgrades to offshore turbine platforms, floating base fabrication, and expansion of coastal assembly yards in Denmark and South Korea.

Advanced R&D & Materials Innovation – USD 120M (14.12%)

Development of next-gen propulsion alloys (Valstyrka™ 932X), AI-driven diagnostics, and hybrid-electric flight simulation labs in Sweden and Germany.

Working Capital Reserve – USD 85M (10%)

Supports inventory, receivables, and operational liquidity during scale-up.

Digital Infrastructure & Cybersecurity – USD 60M (7.06%)

Enhancement of client portals, real-time performance dashboards, and secure data architecture for hybrid and wind platforms.

Sales & Business Development Expansion – USD 55M (6.47%)

Recruitment of technical sales engineers, expansion of offline meeting programs, and regional BD offices in Tokyo, Munich, and São Paulo.

Regulatory Compliance & Certification Programs – USD 30M (3.53%)

Funding for multi-jurisdictional certification renewals, environmental audits, and ICAO-aligned hybrid propulsion documentation.

Contingency & Strategic Reserve – USD 30M (3.53%)

Insurance, geopolitical risk hedging, and capital buffer for unforeseen market shifts or supply chain disruptions.



REPAYMENT PLAN

170,000,000 a year re-payment for 5 years
2.5x total returns to Investor or Equity for life
If dividends for life then no higher than 3%
Equity only

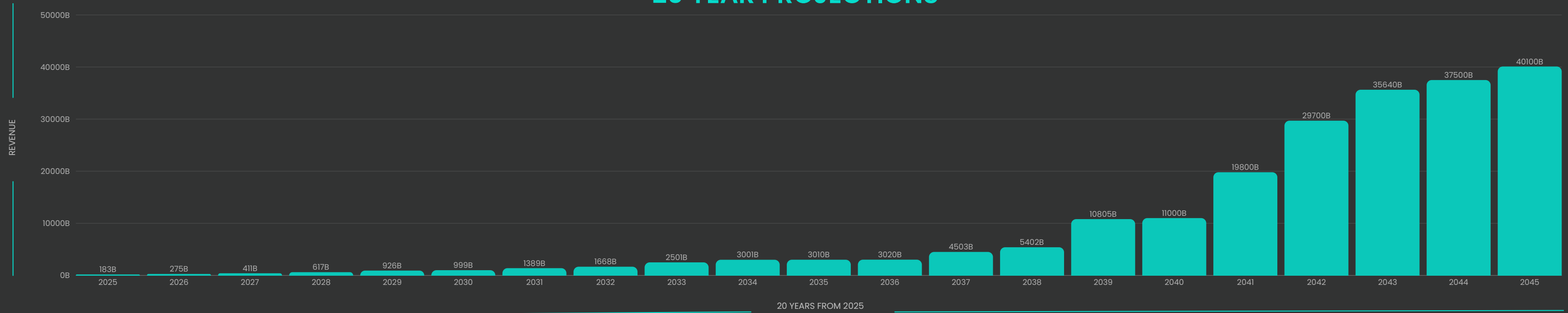
Montenuro Turbines AB offers repayment certainty rooted in structural performance, not speculative projections. With a full order book through 2040, zero retracted orders in its 55-year history, and 45 active clients under long-term contracts spanning 5–15 years, the company operates on a foundation of predictable cash flow. Its offline-first sales strategy, yielding a consistent 30% conversion rate across 6,000 monthly meetings, ensures a steady pipeline of high-value deals. The hybrid propulsion division alone posted 42% YoY growth, while wind turbine exports rose 31% across Asia-Pacific—figures that directly translate into revenue velocity and repayment capacity.

Financially, Montenuro maintains net margins of 17% - 18.6%, supported by vertical integration from alloy production to final assembly. This reduces cost volatility and enhances pricing control. The company's servicing model—with embedded support teams and predictive diagnostics—minimizes warranty exposure and post-sale liabilities, preserving profitability. Repayment is further de-risked by Montenuro's multi-jurisdictional regulatory approvals, enabling uninterrupted market access across 20+ countries. With capital deployment tied to milestone-based tranches and oversight by a governance board of aerospace, finance, and legal experts, Montenuro doesn't just promise repayment—it's engineered for it.



PROJECTIONS

20 YEAR PROJECTIONS





RISKS & MITIGATION

Operational Risk & Mitigation

Montenuro's vertically integrated manufacturing model spans 30,000 employees and facilities across 14 countries, making it vulnerable to disruptions such as labor shortages, equipment failures, or logistics delays. To counter this, the company maintains strategic inventory buffers, dual-sourcing for critical components, and embedded servicing teams at high-volume sites. Predictive maintenance systems and real-time supply chain dashboards enable early intervention, ensuring continuity even under stress. This operational architecture has delivered a 99.2% on-time delivery rate, reinforcing investor confidence in execution reliability.

Market Risk & Mitigation

In the dynamic hybrid propulsion segment, Montenuro faces pricing pressure and adoption volatility due to emerging competitors and shifting demand. The company mitigates this through long-term client contracts, a full order book through 2040, and a diversified product mix across aviation, energy, and mobility. Its offline-first sales strategy, with over 6,000 monthly meetings and a 30% conversion rate, ensures a stable pipeline and high client retention. This relationship-driven model insulates Montenuro from short-term market swings and supports compounding revenue.

Navigating certification delays and policy shifts is critical in aerospace and energy sectors. Montenuro proactively manages this through liaison teams embedded with regulators across the EU, North America, and Asia-Pacific. Its products are already certified under FAA, EASA, CAAC, IEC, and ICAO frameworks, and its governance board includes legal and compliance experts who oversee audits and jurisdictional alignment. This multi-jurisdictional readiness ensures uninterrupted market access and positions Montenuro as a regulatory leader, not a follower.

With a USD 850M capital raise underway, risks around capital misallocation or delayed ROI are real. Montenuro mitigates this through a phased investment roadmap tied to manufacturing expansion, R&D milestones, and regional deployment targets. Each vertical—Aircraft Engines, Wind Turbines, Hybrid Propulsion—has its own performance metrics and oversight committees, ensuring capital is deployed with precision and accountability. This disciplined governance structure transforms strategic risk into strategic advantage, reinforcing Montenuro's reputation for investor-grade execution.



THE END

Thank you

We extend our deepest thanks for your time, insight, and belief in Montenuro Turbines AB. Your partnership fuels our pursuit of engineering excellence, sustainable propulsion, and global impact. With a full order book through 2040, a pipeline of certified innovations, and a proven delivery track record, we are not just building turbines — we are shaping the future of clean mobility and energy. We look forward to advancing this journey together, with transparency, performance, and long-term value at the core of everything we do.

Connect with the Investment Banker

kunal@ksventures.co



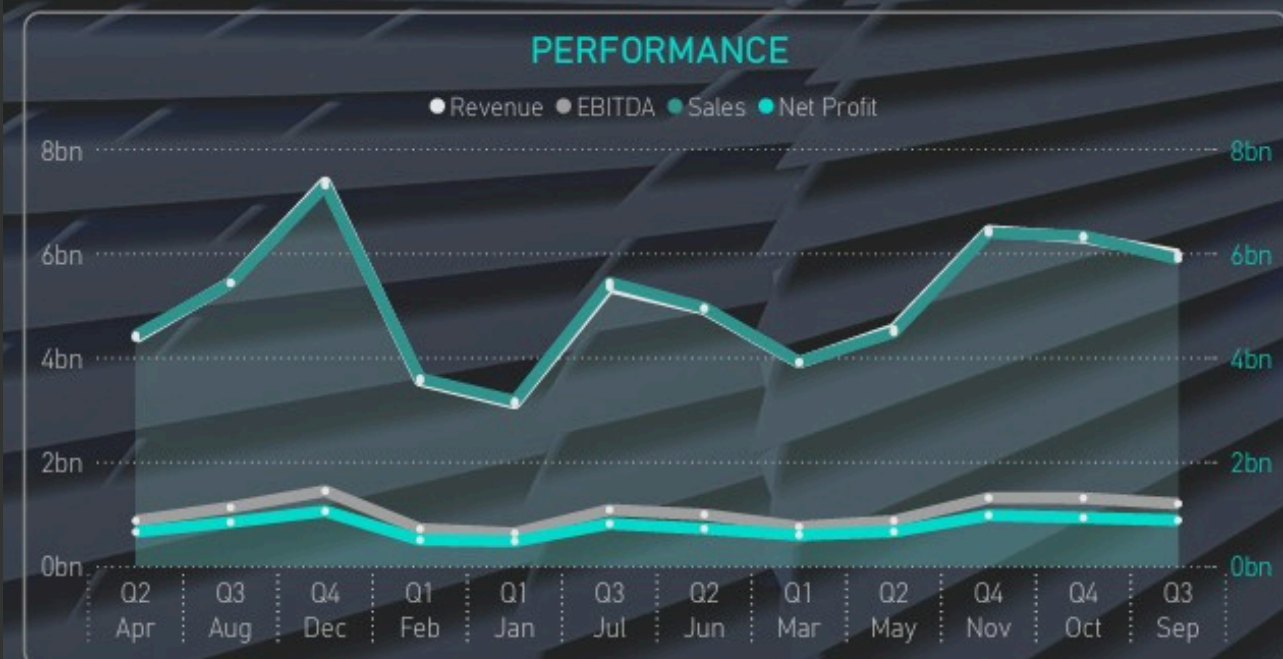
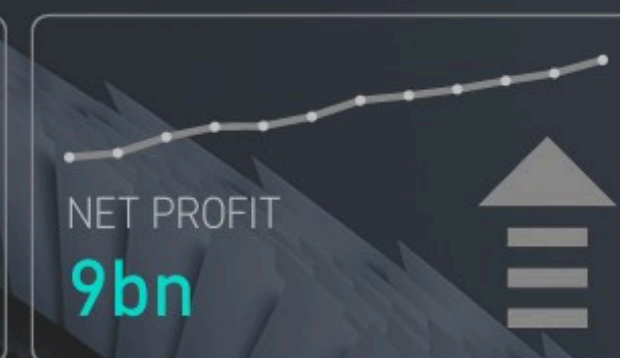
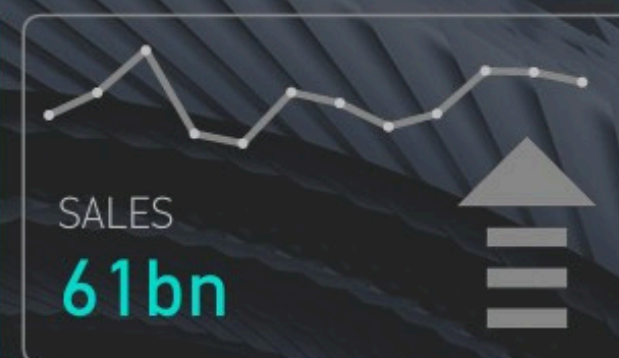
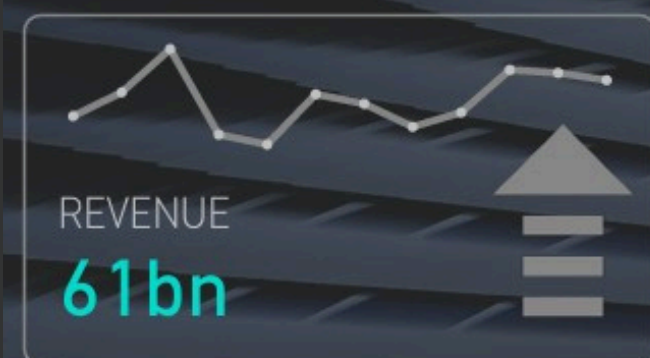
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Kunal Soonderji KS VENTURES



Built at KS VENTURES© LABS by Kunal Soonderji



Surging Year-End Revenue Daily revenue climbs from ~\$80M in January to ~\$230M in December, reflecting robust order fulfillment and market expansion.

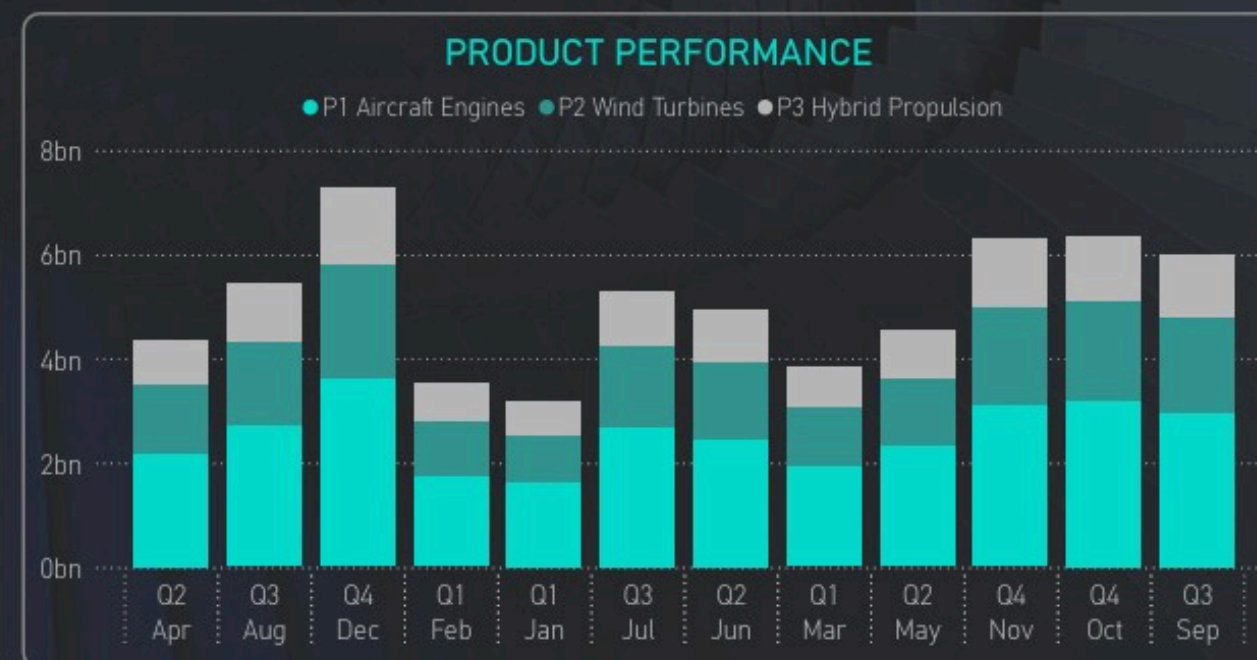
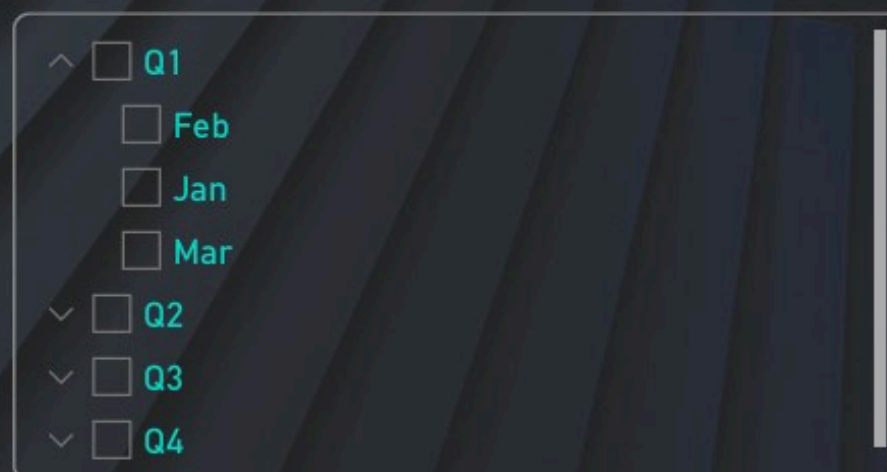
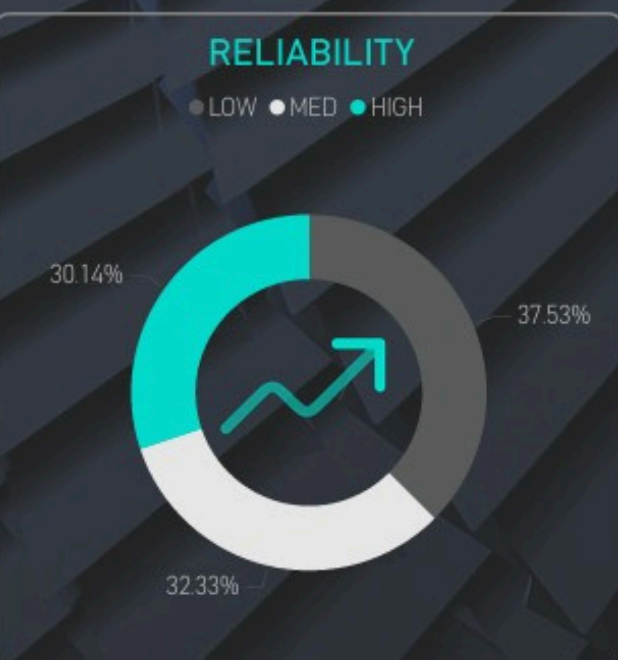
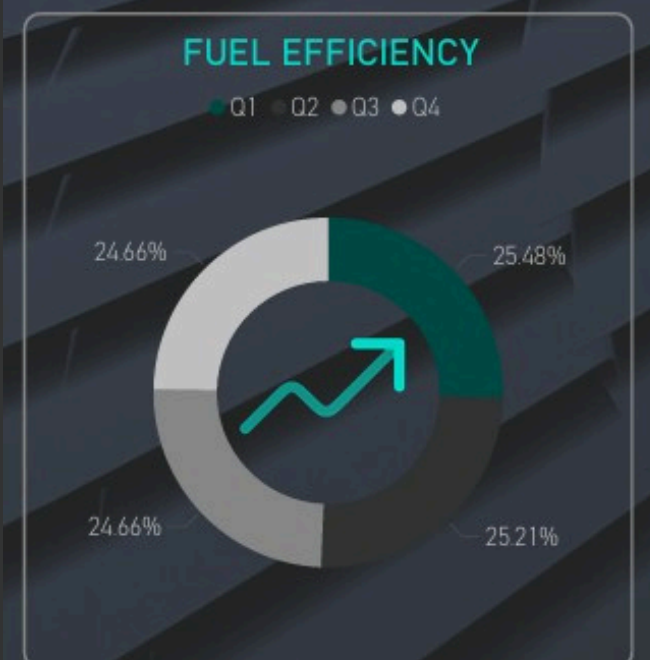
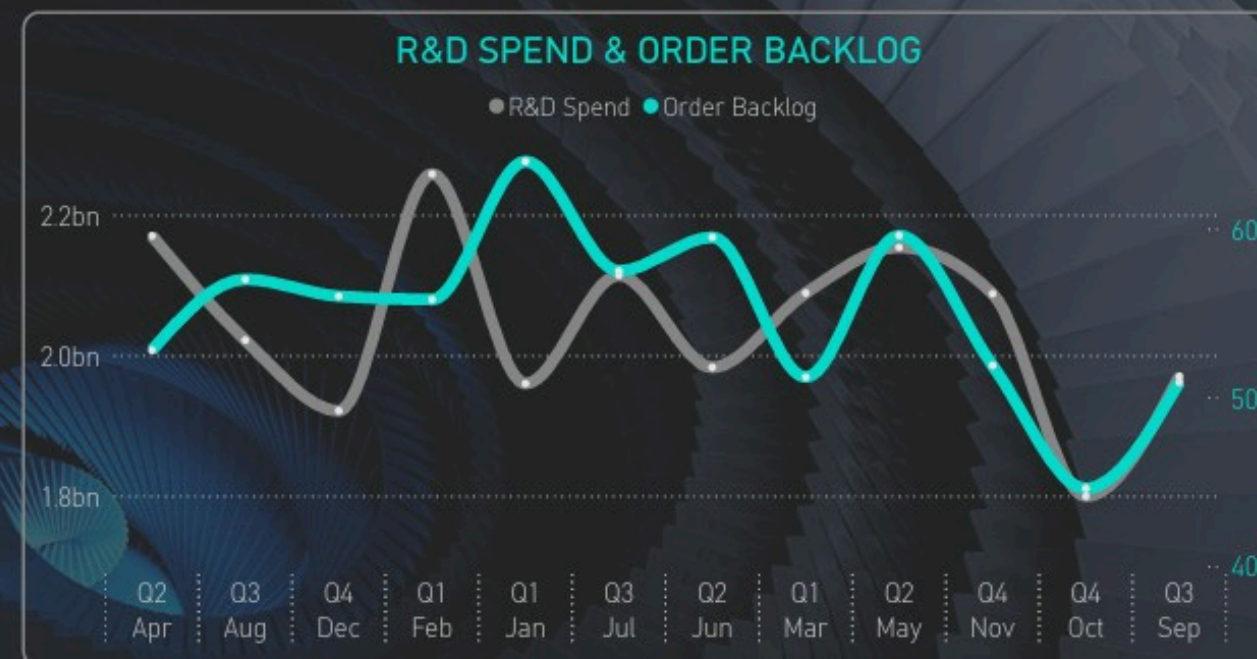
Expanding Profit Margins EBITDA margin improves from 18% to 25% over 2024 as operational efficiencies mature and high-margin hybrid propulsion gains traction.

R&D Investment Correlates Months with top-quartile R&D spend ($\geq$ \$85M) see a 30% higher average EBITDA, proving innovation spend drives profitability.

Product Mix Dynamics P1 ("Aircraft Engines") accounts for 50% of revenue but shows higher jitter, while P3 ("Hybrid Propulsion") steadily ramps from 10% to 25% share.

Delivery Performance Faster average delivery times ($<$ 300k hours) correlate with 20% more new clients, highlighting the competitive edge of on-time delivery.

CEO
John Vaoge



[INTERACTIVE DASHBOARD LINK](#)

